

**UNITED WAY OF BUFFALO
AND ERIE COUNTY**

FINANCIAL STATEMENTS

March 31, 2015

INDEPENDENT AUDITORS' REPORT

The Board of Directors
United Way of Buffalo and Erie County

We have audited the accompanying balance sheets of United Way of Buffalo and Erie County as of March 31, 2015 and 2014, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of United Way of Buffalo and Erie County as of March 31, 2015 and 2014, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.


July 8, 2015

UNITED WAY OF BUFFALO AND ERIE COUNTY

Balance Sheets

| March 31, | 2015 | 2014 |
|--|----------------------|----------------------|
| Assets | | |
| Cash and cash equivalents | \$ 3,319,426 | \$ 3,882,082 |
| Campaign pledges receivable, net (Note 2) | 7,278,782 | 7,473,175 |
| Grants and other receivables | 1,251,054 | 2,205,156 |
| Investments (Note 3) | 4,002,211 | 2,558,760 |
| Beneficial interest in assets held by Community Foundation for Greater Buffalo (Note 4) | 5,011,642 | 3,686,933 |
| Property and equipment, net (Note 5) | 2,309,690 | 2,434,731 |
| Other assets | 69,529 | 68,506 |
| | \$ 23,242,334 | \$ 22,309,343 |
| Liabilities and Net Assets | | |
| Liabilities: | | |
| Designations payable | \$ 4,113,732 | \$ 3,830,719 |
| Allocations payable | 1,282,907 | 1,188,724 |
| Accounts payable and accrued expenses | 1,161,731 | 1,403,420 |
| Deferred revenue | 269,889 | 208,039 |
| Accrued pension liability (Note 6) | 1,272,822 | 698,734 |
| Accrued postretirement benefit obligation (Note 6) | 270,000 | 275,000 |
| | 8,371,081 | 7,604,636 |
| Net assets: | | |
| Unrestricted | 11,184,932 | 10,890,981 |
| Temporarily restricted | 3,165,051 | 3,642,456 |
| Permanently restricted (Note 7) | 521,270 | 171,270 |
| | 14,871,253 | 14,704,707 |
| | \$ 23,242,334 | \$ 22,309,343 |

UNITED WAY OF BUFFALO AND ERIE COUNTY

Statements of Activities

For the years ended March 31,

2015

| | Unrestricted | Temporarily Restricted | Permanently Restricted | Total |
|---|---------------|---------------------------|---------------------------|---------------|
| Revenue, gains and other support: | | | | |
| Campaign results: | | | | |
| Current year campaign results | \$ - | \$ 14,473,746 | \$ - | \$ 14,473,746 |
| Less: donor designations | - | (4,925,606) | - | (4,925,606) |
| Estimated uncollectible pledges | - | (600,000) | - | (600,000) |
| Net assets released from restrictions | 9,425,545 | (9,425,545) | - | - |
| | 9,425,545 | (477,405) | - | 8,948,140 |
| Other revenues: | | | | |
| Grant funding, program other income | 3,593,496 | - | - | 3,593,496 |
| Bequest and planned giving | 314,160 | - | 350,000 | 664,160 |
| Investment income | 31,556 | - | - | 31,556 |
| Net appreciation of beneficial interest in assets held by Community Foundation for Greater Buffalo | 248,553 | - | - | 248,553 |
| | 4,187,765 | - | 350,000 | 4,537,765 |
| Total revenue, gains and other support | 13,613,310 | (477,405) | 350,000 | 13,485,905 |
| Expenses: | | | | |
| Program services | | | | |
| Gross funds awarded, granted or designated to agencies | 12,772,789 | - | - | 12,772,789 |
| Other program services | 2,736,475 | - | - | 2,736,475 |
| Total program services including designations | 15,509,264 | - | - | 15,509,264 |
| Less: donor designations | (4,925,606) | - | - | (4,925,606) |
| Total program services | 10,583,658 | - | - | 10,583,658 |
| Supporting services | | | | |
| Management and general | 400,644 | - | - | 400,644 |
| Fundraising | 1,688,717 | - | - | 1,688,717 |
| | 2,089,361 | - | - | 2,089,361 |
| Total expenses | 12,673,019 | - | - | 12,673,019 |
| Increase (decrease) | 940,291 | (477,405) | 350,000 | 812,886 |
| Pension liability adjustment (Note 6) | (646,340) | - | - | (646,340) |
| Increase (decrease) in net assets | 293,951 | (477,405) | 350,000 | 166,546 |
| Net assets - beginning | 10,890,981 | 3,642,456 | 171,270 | 14,704,707 |
| Net assets - ending | \$ 11,184,932 | \$ 3,165,051 | \$ 521,270 | \$ 14,871,253 |

See accompanying notes.

| 2014 | | | |
|---------------|---------------------------|---------------------------|---------------|
| Unrestricted | Temporarily Restricted | Permanently Restricted | Total |
| \$ - | \$ 14,320,871 | \$ - | \$ 14,320,871 |
| - | (4,750,171) | - | (4,750,171) |
| - | (700,000) | - | (700,000) |
| 9,148,678 | (9,148,678) | - | - |
| 9,148,678 | (277,978) | - | 8,870,700 |
| 3,865,880 | - | - | 3,865,880 |
| 2,833,507 | - | 156,270 | 2,989,777 |
| 43,001 | - | - | 43,001 |
| 316,956 | - | - | 316,956 |
| 7,059,344 | - | 156,270 | 7,215,614 |
| 16,208,022 | (277,978) | 156,270 | 16,086,314 |
| 12,951,189 | - | - | 12,951,189 |
| 2,577,984 | - | - | 2,577,984 |
| 15,529,173 | - | - | 15,529,173 |
| (4,750,171) | - | - | (4,750,171) |
| 10,779,002 | - | - | 10,779,002 |
| 431,494 | - | - | 431,494 |
| 1,562,679 | - | - | 1,562,679 |
| 1,994,173 | - | - | 1,994,173 |
| 12,773,175 | - | - | 12,773,175 |
| 3,434,847 | (277,978) | 156,270 | 3,313,139 |
| 485,205 | - | - | 485,205 |
| 3,920,052 | (277,978) | 156,270 | 3,798,344 |
| 6,970,929 | 3,920,434 | 15,000 | 10,906,363 |
| \$ 10,890,981 | \$ 3,642,456 | \$ 171,270 | \$ 14,704,707 |

UNITED WAY OF BUFFALO AND ERIE COUNTY

Statements of Functional Expenses

For the years ended March 31,

2015

| | Supporting Services | | | | Total |
|--|----------------------|------------------------------|---------------------|---------------------------------|----------------------|
| | Program Services | Management and General | Fund- raising | Total Supporting Services | |
| Allocations and distributions | \$ 4,587,000 | \$ - | \$ - | \$ - | \$ 4,587,000 |
| Designations | 4,925,606 | - | - | - | 4,925,606 |
| Grant awards | 3,260,183 | - | - | - | 3,260,183 |
| | <u>12,772,789</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>12,772,789</u> |
| Salaries | 1,536,118 | 249,840 | 921,827 | 1,171,667 | 2,707,785 |
| Payroll taxes and employee benefits | 343,363 | 56,588 | 206,060 | 262,648 | 606,011 |
| Total salaries and related expenses | <u>1,879,481</u> | <u>306,428</u> | <u>1,127,887</u> | <u>1,434,315</u> | <u>3,313,796</u> |
| Professional fees | 162,959 | 19,865 | 152,086 | 171,951 | 334,910 |
| Supplies | 64,305 | 1,283 | 20,625 | 21,908 | 86,213 |
| Telephone | 23,974 | 3,563 | 21,495 | 25,058 | 49,032 |
| Postage | 7,500 | 925 | 18,603 | 19,528 | 27,028 |
| Occupancy | 141,096 | 20,435 | 85,096 | 105,531 | 246,627 |
| Printing and public relations | 45,206 | 5,462 | 81,383 | 86,845 | 132,051 |
| Travel, conferences and meetings | 61,179 | 15,178 | 25,155 | 40,333 | 101,512 |
| Membership dues | 17,024 | 5,240 | 780 | 6,020 | 23,044 |
| Employee education and training | 4,248 | 374 | 2,615 | 2,989 | 7,237 |
| Equipment rental and maintenance | 133,663 | 4,262 | 29,798 | 34,060 | 167,723 |
| Payments to State affiliate | 21,665 | 1,910 | 13,340 | 15,250 | 36,915 |
| Miscellaneous | 5,881 | 881 | 6,226 | 7,107 | 12,988 |
| Depreciation | 89,738 | 7,912 | 55,257 | 63,169 | 152,907 |
| Payments to National affiliate | 78,556 | 6,926 | 48,371 | 55,297 | 133,853 |
| | <u>2,736,475</u> | <u>400,644</u> | <u>1,688,717</u> | <u>2,089,361</u> | <u>4,825,836</u> |
| Total program services including designations | <u>15,509,264</u> | <u>400,644</u> | <u>1,688,717</u> | <u>2,089,361</u> | <u>17,598,625</u> |
| Less: donor designations | <u>(4,925,606)</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>(4,925,606)</u> |
| | <u>\$ 10,583,658</u> | <u>\$ 400,644</u> | <u>\$ 1,688,717</u> | <u>\$ 2,089,361</u> | <u>\$ 12,673,019</u> |

See accompanying notes.

| 2014 | | | | |
|---------------------|------------------------------|------------------|---------------------------------|---------------|
| Program Services | Supporting Services | | Total Supporting Services | Total |
| | Management and General | Fund- raising | | |
| \$ 4,587,000 | \$ - | \$ - | \$ - | \$ 4,587,000 |
| 4,750,171 | - | - | - | 4,750,171 |
| 3,614,018 | - | - | - | 3,614,018 |
| 12,951,189 | - | - | - | 12,951,189 |
| 1,442,513 | 242,715 | 814,882 | 1,057,597 | 2,500,110 |
| 372,955 | 63,591 | 210,392 | 273,983 | 646,938 |
| 1,815,468 | 306,306 | 1,025,274 | 1,331,580 | 3,147,048 |
| 142,961 | 48,109 | 146,779 | 194,888 | 337,849 |
| 47,497 | 1,548 | 22,832 | 24,380 | 71,877 |
| 19,070 | 2,871 | 18,189 | 21,060 | 40,130 |
| 7,257 | 882 | 19,997 | 20,879 | 28,136 |
| 140,396 | 21,718 | 82,296 | 104,014 | 244,410 |
| 27,608 | 7,625 | 70,040 | 77,665 | 105,273 |
| 40,193 | 15,188 | 25,966 | 41,154 | 81,347 |
| 5,695 | 4,209 | 1,985 | 6,194 | 11,889 |
| 5,830 | 539 | 3,493 | 4,032 | 9,862 |
| 131,826 | 4,109 | 26,617 | 30,726 | 162,552 |
| 22,517 | 2,083 | 13,491 | 15,574 | 38,091 |
| 3,249 | 731 | 4,813 | 5,544 | 8,793 |
| 91,215 | 8,436 | 54,652 | 63,088 | 154,303 |
| 77,202 | 7,140 | 46,255 | 53,395 | 130,597 |
| 2,577,984 | 431,494 | 1,562,679 | 1,994,173 | 4,572,157 |
| 15,529,173 | 431,494 | 1,562,679 | 1,994,173 | 17,523,346 |
| (4,750,171) | - | - | - | (4,750,171) |
| \$ 10,779,002 | \$ 431,494 | \$ 1,562,679 | \$ 1,994,173 | \$ 12,773,175 |

UNITED WAY OF BUFFALO AND ERIE COUNTY

Statements of Cash Flows

| For the years ended March 31, | 2015 | 2014 |
|---|--------------------|--------------------|
| Operating activities: | | |
| Change in net assets: | | |
| Change in net assets from operations | \$ 812,886 | \$ 3,313,139 |
| Net assets adjustment - defined benefit pension plan (Note 6) | (646,340) | 485,205 |
| | <u>166,546</u> | <u>3,798,344</u> |
| Adjustments to reconcile change in net assets to net cash flows from operating activities: | | |
| Depreciation | 152,907 | 154,303 |
| Realized and unrealized loss on investments | 33,109 | 2,783 |
| Net appreciation of beneficial interest in assets held by Community Foundation for Greater Buffalo | (248,553) | (316,956) |
| Changes in other operating assets and liabilities: | | |
| Pledges receivable | 194,393 | 321,138 |
| Grants and other receivables | 954,102 | (869,460) |
| Other assets | (1,023) | 7,074 |
| Designations payable | 283,013 | (43,160) |
| Allocations payable | 94,183 | (4,645) |
| Accounts payable and accrued expenses | (241,689) | 305,975 |
| Deferred revenue | 61,850 | 55,312 |
| Accrued pension liability | 574,088 | (561,856) |
| Accrued postretirement benefit obligation | (5,000) | (10,000) |
| | <u>2,017,926</u> | <u>2,838,852</u> |
| Net operating activities | | |
| Investing activities: | | |
| Purchase of investments | (2,177,335) | (1,379,252) |
| Proceeds from sale of investments | 700,775 | 1,572,766 |
| Transfers to beneficial interest in assets held by Community Foundation for Greater Buffalo | (1,076,156) | (2,293,114) |
| Purchase of property and equipment | (27,866) | (92,177) |
| | <u>(2,580,582)</u> | <u>(2,191,777)</u> |
| Net investing activities | | |
| Net change in cash and cash equivalents | (562,656) | 647,075 |
| Cash and cash equivalents - beginning | <u>3,882,082</u> | <u>3,235,007</u> |
| Cash and cash equivalents - ending | \$ 3,319,426 | \$ 3,882,082 |

See accompanying notes.

Notes to Financial Statements

1. Summary of Significant Accounting Policies:

Organization and Operations:

United Way of Buffalo and Erie County (United Way) is a nonprofit corporation whose mission is to bring people, organizations and resources together to improve community well-being. United Way raises, administers, and distributes funds to support programs for community needs. United Way's fund raising efforts are concentrated in Erie County.

United Way's annual campaign drive begins around September 1 of each year, and is substantially completed by December 31. Annual campaign funds generally support programs whose services are provided in the subsequent year. Donors may designate their pledges among several care programs. Community care designations are pooled and allocated to service providers.

Campaign contributions are used for allocations to agencies, payments to United Way of America, services provided directly by United Way, fund raising, fund distribution, management, and general expenses.

Contributions:

Contributions are reported at fair value at the date the contribution or pledge is received. Contributions are reported as restricted support if they are received with donor stipulations that limit the use of the donated assets, or if they are designated as support for future periods. When a restriction expires, that is when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions. Contributions whose stipulated purpose restrictions are accomplished in the same reporting period as received are reported as an increase in unrestricted net assets.

Annual gross campaign results are reduced by pledges collected on behalf of others or pledged to a specific organization (i.e., donor designation) and by a provision for uncollectible pledges. The net campaign results are recorded as temporarily restricted in the accompanying statements of activities since the amounts are generally collected over time. Campaign collections are reflected as net assets released from restrictions.

Net campaign results are allocated to providers approved to receive community care funding at the completion of the campaign. Committed community care allocations are included in allocations payable in the accompanying balance sheets. Designated care donations have been recorded as designations payable in the accompanying balance sheets.

Subsequent Events:

United Way has evaluated events and transactions for potential recognition or disclosure in the financial statements through July 8, 2015, the date the financial statements were available to be issued.

Cash and Cash Equivalents:

Cash and cash equivalents include highly liquid investments with original maturities of three months or less. Cash and cash equivalents at financial institutions may exceed insured limits at various times during the year, and subject United Way to concentrations of credit risk.

Pledges Receivable:

Pledges receivable are recognized in the year in which the pledges become known, regardless of campaign year. Unconditional promises to give are recorded at estimated net realizable value.

Investments:

Investments include marketable securities stated at fair value as determined by quoted prices in active markets.

Beneficial Interest in Assets in Community Foundation for Greater Buffalo:

United Way maintains a board-designated endowment fund with Community Foundation for Greater Buffalo (CFGB) to benefit from investment opportunities not readily available to smaller organizations.

United Way's investment fund, established primarily with bequest funds received in 2014, is pooled with other actively managed CFGB investment assets, and includes money market funds, marketable securities and alternative investments. Values of amounts held by CFGB are based on the United Way's contributions, plus its allocable share of the fund's net investment earnings, as defined, less any withdrawals or distributions.

Under the terms of an agreement with CFGB, United Way may receive a distribution based upon the quarterly market value of the fund in accordance with CFGB's current spending policy percentage, which is 5.25%. Other withdrawals are subject to certain notification and approval requirements, and distributions in excess of \$2.5 million during any 12 month period are subject to additional notification and distribution restrictions. Under variance power granted by United Way, CFGB is able to modify any restriction or condition on the distribution of funds if the restriction becomes, in effect, unnecessary, incapable of fulfillment, or inconsistent with the charitable needs of the community or area served.

During 2014, United Way adopted an endowment spending policy whereby, absent specific authorization, earnings from the fund will not be available for 5 years, or until the fund reaches a market value of \$5 million.

Management expects distributions to be available in January 2016 and is in the process of revising its spending policy related to the endowment fund.

Property and Equipment:

Property and equipment is recorded at cost if purchased, or, if donated, at fair market value at the date of donation, net of accumulated depreciation. Depreciation is provided over estimated useful lives using the straight-line method. Maintenance and repairs are charged to operations as incurred; significant improvements are capitalized.

Fund Raising Expenses:

Fund raising activities in connection with the annual campaign are conducted throughout the year, and are reported as expenses when incurred.

Contributed Volunteer Services:

No amounts have been reflected in the financial statements for contributed volunteer services. United Way pays for substantially all services requiring specific expertise. However, many individuals volunteer their time and perform a variety of tasks that assist United Way in its program services and fundraising campaigns.

Cost Allocation:

United Way's costs of providing its services have been summarized on a functional basis in the statements of functional expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

Deferred Revenue:

Deferred revenue arises from grants and specific purpose program income for which related expenditures have not yet been made.

Income Taxes:

United Way is a 501(c)(3) corporation exempt from taxation under Section 501(a) of the Internal Revenue Code. United Way believes it is no longer subject to examination by Federal and State taxing authorities for years prior to 2012.

Use of Estimates:

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

2. Campaign Pledges Receivable:

| | 2015 | 2014 |
|--|---------------------|---------------------|
| United Way: | | |
| 2014 - 2015 Campaign | \$ 8,105,475 | \$ - |
| 2013 - 2014 Campaign | 622,263 | 8,441,694 |
| 2012 - 2013 Campaign | 286,031 | 450,450 |
| 2011 - 2012 Campaign | - | 216,692 |
| | <u>9,013,769</u> | <u>9,108,836</u> |
| Less allowance for uncollectible pledges | <u>2,441,959</u> | <u>2,368,719</u> |
| | <u>\$ 6,571,810</u> | <u>\$ 6,740,117</u> |
| Federal and State Federated Appeals | <u>706,972</u> | <u>733,058</u> |
| | <u>\$ 7,278,782</u> | <u>\$ 7,473,175</u> |

United Way administers the local campaigns for federal and state employees. The Local Federal Coordinating Committee, representing the Combined Federal Campaign, and the State Employees Federated Appeal Steering Committee, representing the State Employees Federated Appeal, has designated United Way to conduct their annual campaigns in conjunction with the annual campaign of United Way.

United Way combines the activities of the separate campaigns with the activities of its own campaign in the accompanying financial statements, and presents the contributions as donor designations. The Federal and State Federated Appeals campaign remits an administrative fee to United Way for campaign management services.

3. Investments:

| | 2015 | 2014 |
|-------------------------|---------------------|---------------------|
| Marketable securities: | | |
| Certificates of deposit | \$ 2,969,052 | \$ 1,278,813 |
| Money market accounts | 1,033,159 | 1,126,314 |
| Mutual funds | - | 136,735 |
| Equities | - | 16,898 |
| | <u>\$ 4,002,211</u> | <u>\$ 2,558,760</u> |

The following summarizes investment income in the statements of activities:

| | 2015 | 2014 |
|------------------------------------|------------------|------------------|
| Interest and dividends | \$ 64,665 | \$ 45,784 |
| Net realized and unrealized losses | <u>(33,109)</u> | <u>(2,783)</u> |
| | <u>\$ 31,556</u> | <u>\$ 43,001</u> |

4. Beneficial Interest in Assets Held by Community Foundation for Greater Buffalo:

| | 2015 | 2014 |
|----------------------|---------------------|---------------------|
| Beginning of year | \$ 3,686,933 | \$ 1,076,863 |
| Transfers | 1,076,156 | 2,293,114 |
| Investment gain, net | 248,553 | 316,956 |
| End of year | <u>\$ 5,011,642</u> | <u>\$ 3,686,933</u> |

5. Property and Equipment:

| | 2015 | 2014 |
|-------------------------------|---------------------|---------------------|
| Land | \$ 158,930 | \$ 158,930 |
| Building and improvements | 3,667,811 | 3,664,627 |
| Furniture and equipment | 3,112,448 | 3,087,766 |
| | <u>6,939,189</u> | <u>6,911,323</u> |
| Less accumulated depreciation | <u>4,629,499</u> | <u>4,476,592</u> |
| | <u>\$ 2,309,690</u> | <u>\$ 2,434,731</u> |

6. Retirement Plans:

Defined Benefit Pension Plan:

United Way maintains a defined benefit pension plan covering essentially all nonunion employees. United Way's policy is to fund at least the minimum amount required by the Employee Retirement Income Security Act (ERISA).

The status of the defined benefit pension plan at and for the years ended March 31, 2015 and 2014 is presented below. The measurement date used to determine the plan assets and benefit obligations is March 31st of each year.

| | 2015 | 2014 |
|--------------------------------|-----------------------|---------------------|
| Projected benefit obligation | \$ 4,787,269 | \$ 3,812,029 |
| Fair value of plan assets | 3,514,447 | 3,113,295 |
| Funded status | <u>\$ (1,272,822)</u> | <u>\$ (698,734)</u> |
| Accumulated benefit obligation | <u>\$ 4,079,270</u> | <u>\$ 3,333,473</u> |

Amounts recognized on the balance sheets:

| | 2015 | 2014 |
|--------------------------------------|-----------------------|---------------------|
| Accrued pension liability | \$ (1,272,822) | \$ (698,734) |
| Accumulated adjustment to net assets | <u>\$ (1,378,212)</u> | <u>\$ (731,872)</u> |

Amounts recognized as the accumulated adjustment to net assets as of March 31, 2015 and 2014 consist of:

| | 2015 | 2014 |
|---------------------------------|----------------------------|--------------------------|
| Unrecognized actuarial loss | \$ 1,373,589 | \$ 721,892 |
| Unrecognized prior service cost | 4,623 | 9,980 |
| | <u>\$ 1,378,212</u> | <u>\$ 731,872</u> |

Amounts included in the accumulated adjustment to net assets as of March 31, 2015 expected to be recognized in expense in 2016 are as follows:

| | |
|---------------------------------|--------------------------|
| Unrecognized actuarial loss | \$ 117,900 |
| Unrecognized prior service cost | 4,600 |
| | <u>\$ 122,500</u> |

Amounts recognized as pension liability adjustment for the years ended March 31, 2015 and 2014 consist of:

| | 2015 | 2014 |
|------------------------------------|----------------------------|--------------------------|
| Unrecognized net asset | \$ - | \$ - |
| Unrecognized actuarial gain (loss) | (651,697) | 479,848 |
| Unrecognized prior service cost | 5,357 | 5,357 |
| | <u>\$ (646,340)</u> | <u>\$ 485,205</u> |

| | 2015 | 2014 |
|------------------------|-------------------|------------|
| Pension expense | \$ 167,748 | \$ 223,349 |
| Employer contributions | 240,000 | 300,000 |
| Benefits paid | 54,553 | 84,046 |

Weighted average assumptions used to determine benefit obligations at March 31:

| | | |
|---------------------------------|--------------|-------|
| Discount rate | 3.65% | 4.20% |
| Expected future salary increase | 4.00% | 3.00% |

Weighted average assumptions used to determine net periodic benefit cost:

| | | |
|---------------------------------|--------------|-------|
| Discount rate | 4.20% | 4.00% |
| Expected return on plan assets | 7.25% | 7.25% |
| Expected future salary increase | 3.00% | 3.50% |

The expected long-term rate of return on plan assets assumption of 7.25% was selected using the “building block” approach described by the Actuarial Standards Board in Actuarial Standards of Practice No. 27 – Selection of Economic Assumptions for Measuring Pension Obligations. Based on United Way’s investment policy for the pension plan in effect as of the beginning of the fiscal year ended March 31, 2015, an estimated range was determined for both the real rate of return (net of inflation) and for inflation based on a historical 30 year rolling average. An average inflation rate within the range equal to 3.75% was selected and added to the real rate of return range to arrive at a range of 6.60% - 9.02%.

No contributions are expected to be required by United Way for 2016.

Benefits expected to be paid in each of the next five fiscal years and the following five years in aggregate are:

| | |
|-----------|----------------------------|
| 2016 | \$ 921,000 |
| 2017 | 42,000 |
| 2018 | 345,000 |
| 2019 | 343,000 |
| 2020 | 800,000 |
| 2021-2025 | <u>848,000</u> |
| | <u>\$ 3,299,000</u> |

United Way's pension plan weighted-average asset allocations at March 31, 2015 and 2014 are as follows:

| Asset Category: | 2015 | 2014 |
|-------------------|--------------------|--------------------|
| Equity securities | 50% | 51% |
| Debt securities | 41% | 44% |
| Other | 9% | 5% |
| | <u>100%</u> | <u>100%</u> |

The plan’s overall portfolio mix of equity securities and fixed income securities was based upon asset allocation modeling taking into consideration historical return patterns and risk factors. The plan believes that the current mix of assets under a balanced growth concept provides an appropriate level of return to achieve current assumed return plan assumptions. The plan has a target asset allocation of 50% equity securities and 50% debt securities. The plan essentially invests only in securities for which there is an active market.

Union Employee Plan:

United Way contributes to the Service Employees Pension Fund of Upstate New York, a multiemployer defined benefit pension plan, under the terms of collective-bargaining agreements that cover its union-represented employees.

The risks of participating in this multiemployer plan are different from single-employer plans in the following aspects:

- Assets contributed to multiemployer plans by one employer may be used to provide benefits to employees of other participating employers.
- If a participating employer stops contributing to a plan, the unfunded obligations of the plan may be borne by the remaining participating employers.
- If United Way chooses to stop participating in a multiemployer plan, United Way may be required to pay the plan an amount based on the underfunded status of the plan, referred to as a withdrawal liability.

United Way's participation in the plan for the years ended March 31, 2015 and 2014 is outlined in the table below. The "EIN/Pension Plan Number" column provides the Employer Identification Number (EIN) and the three-digit plan number. The most recent Pension Protection Act (PPA) zone status available in 2015 and 2014 for Plan 1 is for the plan's year-end at December 31, 2013 and December 31, 2012, respectively. The zone status is based on information that United Way received from the plan and is certified by the plan's actuary. Among other factors, plans in the red zone are generally less than 65 percent funded, plans in the yellow zone are less than 80 percent funded, and plans in the green zone are at least 80 percent funded. The "FIP/RP Status Pending/Implemented" column indicates whether a financial improvement plan (FIP) or a rehabilitation plan (RP) is either pending or has been implemented. The last column lists the expiration date of the collective-bargaining agreement to which the plan is subject.

| EIN/Pension Plan Number | PPA Zone Status | | Funded Percentage | | FIP/RP Status Pending/ Implemented | Company Contributions | | Surcharge Imposed | Expiration Date of Collective- Bargaining Agreement |
|----------------------------|--------------------|------|----------------------|------|--|--------------------------|-----------|----------------------|--|
| | 2013 | 2012 | 2013 | 2012 | | 2015 | 2014 | | |
| 16-0908576/001 | Red | Red | 82% | 76% | Yes | \$ 13,900 | \$ 11,900 | No | 6/30/2017 |

United Way was not listed in the Plan's Form 5500 as providing more than 5 percent of the total contributions for the plan years ended in 2013 and 2012.

Post-Retirement Health Care Benefits:

United Way provides postretirement health care benefits for certain eligible employees. United Way's practice is to fund these benefits as paid. The measurement date used to determine the benefit obligation is March 31st of each year.

The status of the postretirement health benefit plan at and for the years ended March 31, 2015 and 2014 is as follows:

| | 2015 | 2014 |
|---|------------|------------|
| Accrued postretirement benefit obligation (benefit liability) | \$ 270,000 | \$ 275,000 |
| Benefit cost | 16,000 | 7,000 |
| Benefits paid | 21,000 | 17,000 |
| Weighted average assumptions used: | | |
| Yearly health care premium increases | 1.25% | 1.25% |
| Discount rate | 5.75% | 5.75% |

United Way assumes the annual health care premium increase will be approximately 1.25% based on its ability under the plan to adjust coverage or limit contributions to maintain this percentage increase.

Expected future benefit payments:

| | |
|-----------|-------------------|
| 2016 | \$ 29,700 |
| 2017 | 29,700 |
| 2018 | 29,700 |
| 2019 | 29,700 |
| 2020 | 29,700 |
| 2021-2025 | 138,600 |
| | <u>\$ 287,100</u> |

7. Permanently Restricted Net Assets:

Permanently restricted net assets have been restricted by donors to be maintained by United Way in perpetuity, the earnings from which can be used for unrestricted purposes. United Way's Board has interpreted the New York State Prudent Management of Institutional Funds Act (NYPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of donor endowment funds, absent explicit donor stipulations to the contrary. As a result of this interpretation, United Way classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of a donor gift instrument at the time the accumulation is added to the fund.

Generally, investment earnings related to permanently restricted endowment assets would be classified as temporarily restricted net assets until those amounts are appropriated for expenditure by United Way in a manner consistent with the standard of prudence prescribed by NYPMIFA.

In accordance with NYPMIFA, United Way considers the following factors to appropriate or accumulate donor restricted endowment funds:

- Duration and preservation of the fund
- Purposes of United Way and the fund
- General economic conditions
- Possible effects of inflation and deflation
- Expected total return from income and appreciation of investments
- Other United Way resources
- Where appropriate and circumstances would otherwise warrant, alternatives to expenditure of the endowment fund, giving due consideration to the effect that such alternatives may have on United Way
- Investment policy of United Way

Currently, because of the small size of donor-restricted endowment assets relative to all investment assets, the Board considers all related earnings as appropriated unrestricted amounts.

8. Lease Commitments:

United Way leases various equipment under the terms of noncancelable operating leases. Future minimum lease payments due after March 31, 2015 are \$28,379 for 2016. Rent expense totaled \$65,000 and \$57,900 in 2015 and 2014.

9. Fair Value Measurements:

Investment assets (including United Way's beneficial interest in assets held by CFGB) are recorded at fair value on a recurring basis, and categorized, for disclosure purposes, based upon whether the inputs used to determine their fair values are observable or unobservable. More specifically, accounting guidance establishes a three-level fair value hierarchy that prioritizes the inputs used to measure assets and liabilities at fair value. The hierarchy gives the highest priority to quoted prices in active markets (Level 1) and the lowest priority to unobservable inputs (Level 3). Level inputs are as follows:

Level 1 – Quoted prices in active markets for identical assets or liabilities that United Way has the ability to access on the reporting date.

Level 2 – Inputs other than quoted market prices included in Level 1, that are observable, either directly or indirectly. If the asset or liability has a specific (contractual) term, a Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 – Inputs that are unobservable for the asset or liability. Valuations incorporate significant professional judgment to determine the fair value assigned to such assets or liabilities, including assumptions that a market participant would use in pricing the asset.

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

Investments for which net asset value is used as a practical expedient to estimate fair value (United Way's beneficial interest in assets held by CFGB) are classified as Level 2 or Level 3, based on the United Way's ability to redeem in the near term the invested amounts. Based on the contractual withdrawal terms of the arrangements with CFGB, management classifies the amounts as Level 3.

The fair value of investments is determined as follows at March 31, 2015 and 2014:

| | Based on | | |
|--|---------------------|-------------|---------------------|
| | Level 1 | Level 2 | Level 3 |
| 2015 | | | |
| Investments | \$ 4,002,211 | \$ - | \$ - |
| Beneficial interest in assets held by CFGB | - | - | 5,011,642 |
| | \$ 4,002,211 | \$ - | \$ 5,011,642 |
| 2014 | | | |
| Investments | \$ 2,558,760 | \$ - | \$ - |
| Beneficial interest in assets held by CFGB | - | - | 3,686,933 |
| | \$ 2,558,760 | \$ - | \$ 3,686,933 |